

MEMORANDUM FOR: Admiral Stansfield Turner Date: 10 Aug 77  
Director of Central Intelligence

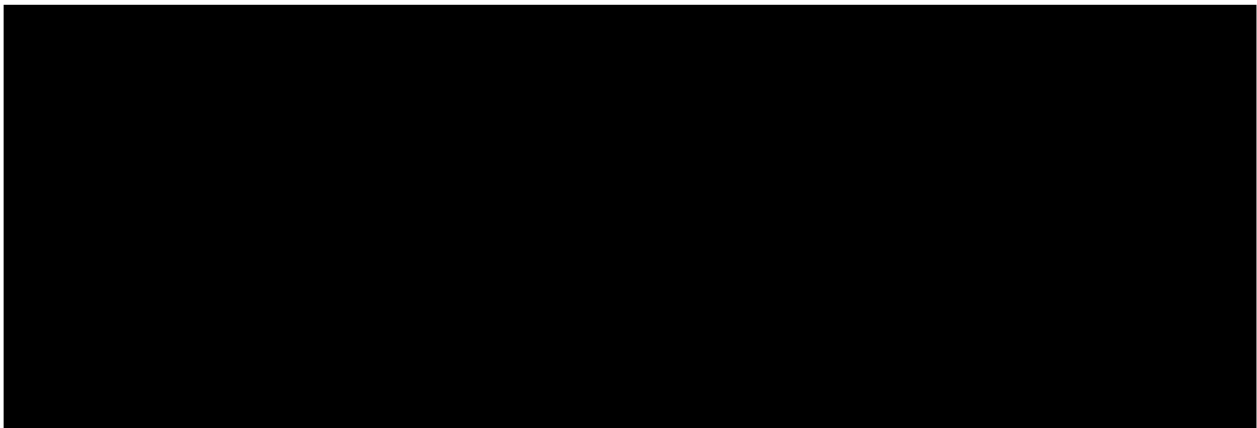
FROM :



SUBJECT : Cooperation Between the Various Elements of U.S. Government.

From my viewpoint the greatest existing hindrance to efficient intelligence collection today is the lack of cooperation and coordination between the various elements of our own government. This situation exists primarily because of misconceptions and individual prejudices, most of which could not survive the light of factual examination. Perhaps the most discouraging part is that there is no evidence of a concerted effort being made to correct this situation on either a short or long-term basis.

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To accomplish our mission which is an integral part of our government's mission, all branches must be instilled with the team spirit. Description of a mission should openly include the Agency, its role, and the responsibility to protect our cover, methods, and sources. Further, that all members of the mission are to assist each other wherever possible in a truly team effort.

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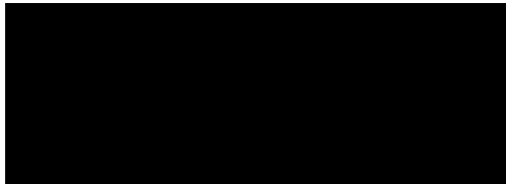
I believe this important consideration can only be accomplished by sustained direction from the heads of the various Departments and Agencies. If, for example, (and even the President) would direct in writing that this cooperation is mandatory, and then establish a continuing

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mechanism to ensure it is carried out, lower levels of management would quickly respond. It is my understanding the President took office with considerably less than full confidence in U.S. intelligence and the Agency in particular. I further understand that he has subsequently been impressed with the quality and quantity of intelligence we provide. This is an organization of tremendous professionalism and competence. I believe we should not waste this resource.

The enormous cut being contemplated in Agency positions will be seen as supporting a lack of confidence in our Agency. I believe the cooperation aspect is vital to an Agency of any size, and should particularly be stressed at this time.

Respectfully,



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OFFICE OF THE DIRECTOR

Executive Registry

DD/A Registry

77-2047

77-4584

Date: 13 August 1977

→ TO: A DDA

FROM: [REDACTED]

SUBJECT: Briefing of other Agency Personnel on  
Role of CIA

REMARKS:

An employee recently wrote the DCI commenting  
on the lack of briefings of employees of other  
agencies on the importance of the role of the  
CIA abroad.

I know that we have some briefings of others.  
Would you please have the D/Training or other  
appropriate officers prepare a memo for the  
DCI which would say what efforts we make to  
acquaint others, and anything we know about  
what they may use in their courses on our  
activities. Do we furnish speakers, for  
example, to FSI courses, DIA, etc.?

The theme of the employee's letter is that  
because other government agency employees do  
not understand and appreciate what we do, they  
sometimes avoid us, work against us, [REDACTED]  
etc.

ACTION

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